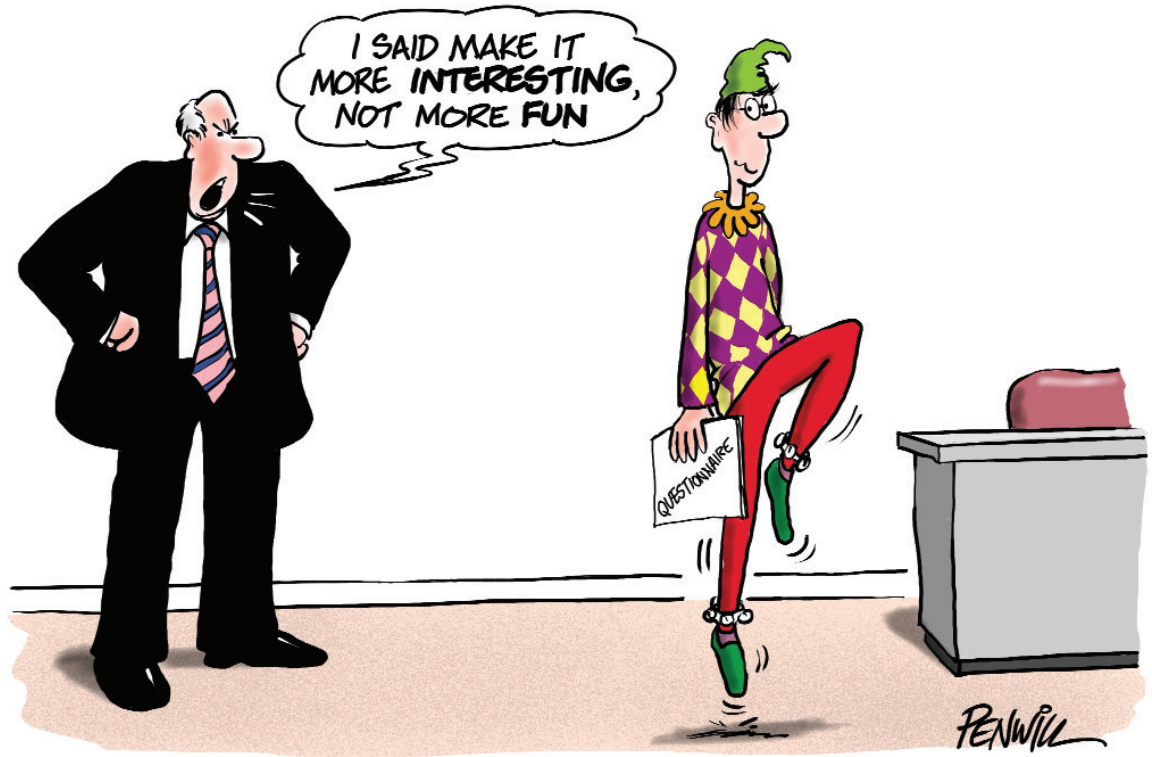


# Thinking.

## Board, governance and assurance self-assessment





# connecting governance to performance



## login

company

login name

password

[forgotten your password?](#)

**Welcome to Thinking Board – our governance self-assessment service.**

Thinking Board helps you make sure the different parts of your governance framework are working well – and working well together.

To get started, login by entering your user name and password. Then simply click on the questionnaire you want to respond to.

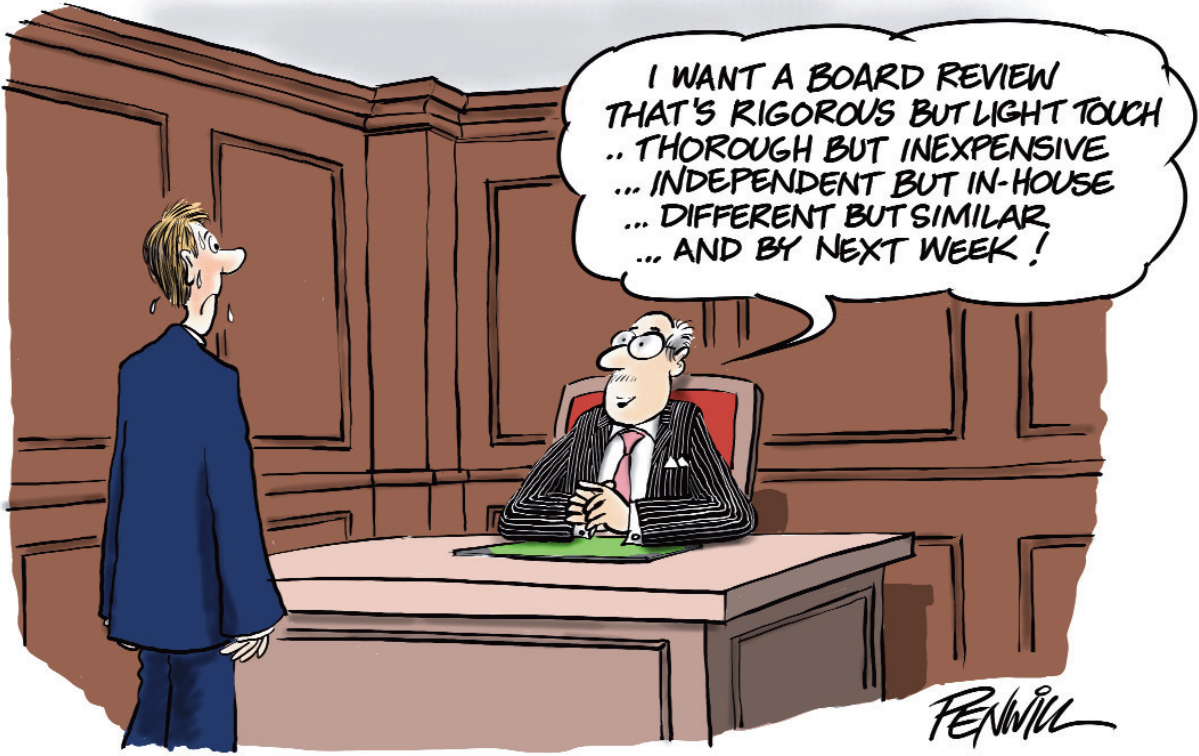
**Helping you get more out of your governance.**

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***Thinking Board*** is an easy-to-use tool helping you bring a fresh approach to assessing the effectiveness of your Board, governance and assurance structures.

Drawing on Independent Audit's exceptional credentials as a leading advisor on governance, ***Thinking Board*** focuses squarely upon performance – not compliance – and helps you tackle the underlying issues that really matter for continuous improvement.



I WANT A BOARD REVIEW  
THAT'S RIGOROUS BUT LIGHT TOUCH  
.. THOROUGH BUT INEXPENSIVE  
... INDEPENDENT BUT IN-HOUSE  
... DIFFERENT BUT SIMILAR  
... AND BY NEXT WEEK !

FENWILL

## What's covered?

The **Thinking Board** questionnaires assess the effectiveness of:

- The Board
- Chairmen & Directors
- Board committees
- Board meetings

It can also be used by boards and audit committees to gain assurance around the effectiveness of:

- Internal audit
- Risk governance
- External audit
- Behaviour & ethics

Regular updates bring new angles – building in fresh perspectives from our work with boards and committees.

Internal benchmarking helps you assess one group of responses against another.



4 questions out of 21 have been completed

## Working Together

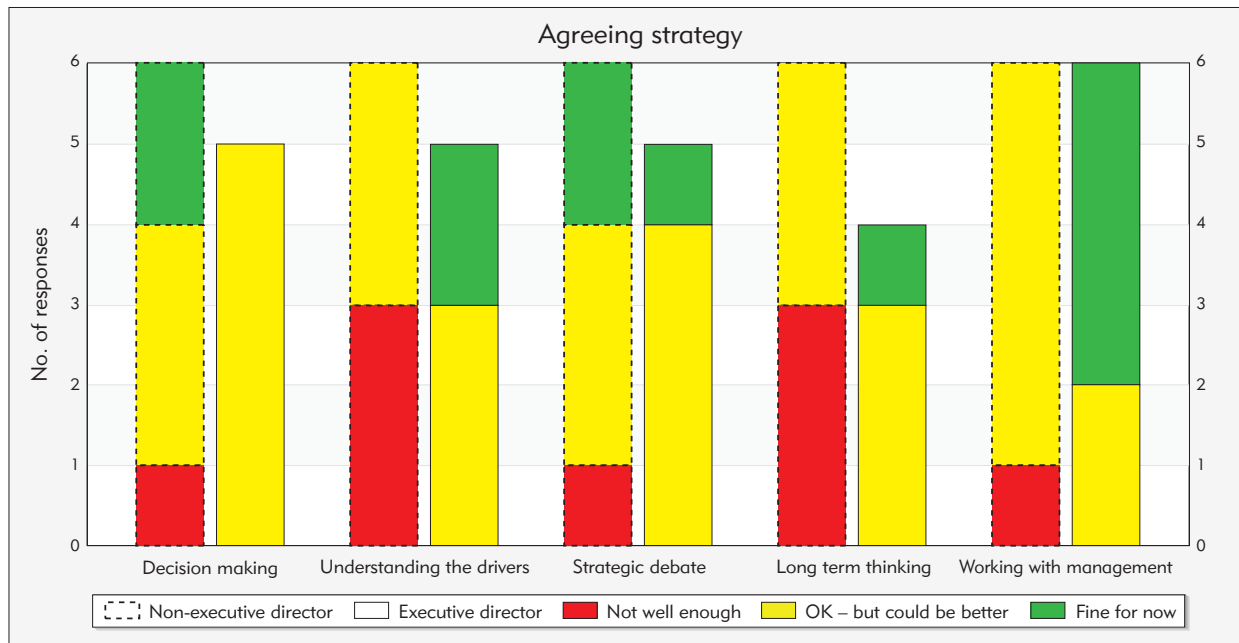


### How well do we..?

1 = Not well enough    2 = OK - but could be better    3 = Fine for now    4 = I can't judge

		1	2	3	4	We could do better at...		
1	<b>Maintain a constructive relationship with management</b>		<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	Making sure that management fully understand the Board's and directors' roles and responsibilities	<input type="checkbox"/>
							Discussing expectations of the value the Board can bring	<input type="checkbox"/>
							Confirming and communicating the Board's expectations of its relationship with executive directors	<input type="checkbox"/>
2	<b>Show respect for each other</b>		<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Actively leveraging different experience and perspectives in discussion	<input type="checkbox"/>
							Maintaining a culture of openness, respect, trust - and "no blame"	<input type="checkbox"/>
							Reading the board papers sufficiently before the meeting	<input type="checkbox"/>
3	<b>Reach a consensus after a well-chaired discussion</b>		<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	Shifting to a consensus and conclusion so that it is timely not premature	<input type="checkbox"/>
							Encouraging the Chairman to wrap up clearly and comprehensively	<input type="checkbox"/>

Questionnaires are ready-to-use or easy-to-tailor, with mechanisms for capturing comments, and question structures that help respondents think through the questions and bring insight to the scores.



## Comments

### General comments

We just don't think long-term or not enough at least. And I am not sure that the Executives and Non-Executives share a clear and consistent understanding of where we want to be in 5 years' time. We seem to spend a lot of time on operational issues and never quite get to a discussion of the longer term issues around our business model.

### Understand what drives the business?

We need to tie in our information and KPIs much more clearly to the strategic objectives – both financial and non-financial.

### Times flagged

### We could do better at...

- 4 Understanding the business model and financial dynamics
- 4 Thinking about the long-term and sustainability and not just the short-term challenge
- 3 Assessing the key non-financial drivers of successful performance
- 3 Building in external perspectives and developments – and watching the competition

Charts and reports automatically present the results and comments in a “ready-to-go” format.



IS IT READY  
YET?

BOARD REVIEW  
DEADLINE

FENWILL

## How it works

### Inside you'll find

- Question banks
- Questionnaires
- Editing capability
- Automatic charts & reports
- Comparative analysis
- Export to MS Office

### And you'll get

#### *Stand-alone **Thinking Board***

- New ideas
- Fresh thinking
- Instant compilation
- Ready analysis
- Board reports

#### *Externally-facilitated review using **Thinking Board***

The same plus...

- Independent challenge
- Objective analysis
- Board paper
- Our observations
- Our suggestions

## The benefits

<b>Assurance</b>	all the angles are covered in a way that provokes fresh thinking
<b>Flexibility</b>	you decide what to cover and how – and you can add your own questions and scores too
<b>Insight</b>	automatic production of clear charts and reports allows rapid analysis of results – including drill-down and segmentation
<b>Time savings</b>	quick set-up and instant aggregation of results (numerical and comments) vastly reduce the administrative burden
<b>Applicability</b>	usable for both board reviews and committees – and internal and external audit functions
<b>Reach</b>	available for use by just a few or many respondents – and across subsidiary boards, committees, companies and functions
<b>Accessibility</b>	web-based, access from anywhere

## To find out more

For further information or to arrange a demonstration, please contact  
Tim Anderson-Edward on: +44 (0)20 7220 6545  
or by email at: [tim.anderson-edward@independentaudit.com](mailto:tim.anderson-edward@independentaudit.com)

[www.thinkingboard.com](http://www.thinkingboard.com)

## About Independent Audit

Independent Audit Limited is a specialist board and governance consultancy. We help boards know that their governance is working well.

We have exceptional experience in board review – and particular expertise in committee effectiveness and risk governance. We understand what boards need and how businesses work, so we get to the big issues without fuss and suggest straightforward, practical solutions.

We can review your overall governance systems, assessing how different parts of the governance structure are working and how well they link up, or look in detail at specific governance, risk and assurance issues. We work with organisations of all shapes and sizes and in all sectors.



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